

Scottish Borders Health & Social Care
Integration Joint Board

Meeting Date: 28 May 2018



Report By	Robert McCulloch-Graham, Chief Officer
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CHIEF OFFICER'S REPORT

Purpose of Report:	To inform the Health & Social Care Integration Joint Board of the activity undertaken by the Chief Officer since the last meeting.
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Recommendations:	The Health & Social Care Integration Joint Board is asked to: a) Note the report.
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Personnel:	Not Applicable
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Carers:	Not Applicable
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Equalities:	Not Applicable
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Financial:	Not Applicable
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Legal:	Not Applicable
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Risk Implications:	Not Applicable
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Chief Officer Report

Winter pressures continue into Spring

Whilst we have seen fluctuations within the delayed discharge rate over the last few months it remains a challenge. We now have however, more beds available within our Community Hospitals and the demand on Craw Wood step down facility has dropped significantly in the last four weeks. In addition the Hospital to Home Service is dealing with more people leaving hospital and providing alternative provision to hospital admissions. There remains however, a pressure of delays within the system impacting on a number of parameters within our hospitals.

Further planning is underway to determine our preparations for next winter. These include continuing our discharge to assess policy, and expanding and further developing on our hospital to home services, maintaining the Craw Wood and Waverley Care step down provision, centralising our Matching Hub at Borders General Hospital with our START team, and commissioning additional care hours and residential care beds to better meet the demand.

We have also expanded on our offer of community hubs and more third sector partners are joining this work as we roll out a full drop in service across the five localities.

We have spot-lighted, the work of Craw Wood, Hospital to Home, the Matching Unit and the Transitional Care Facility at Waverley Care Home within our Annual Performance Plan, a draft of which is on this IJB agenda.

External Auditors and Inspection.

I have recently met with the Care Inspectorate and Health Improvement Scotland regarding our progress against the recommendations made within their report of 2017. I am pleased to report they were impressed with progress especially around the governance of the partnership, the vision and the controls put in place around planning and direction.

They commented on the comprehensive action plan we have in place, but they stated it was perhaps over comprehensive with regards to the evidence provided showing our progress. They have requested a summary rather than providing the whole evidence base we have currently been collating.

I also met with our external auditors who also passed similar comments, and were pleased to see that the IJB had introduced the Direction on Discharge to Assess and the work we have undertaken to bring the ICF resource back on focus. However arduous this was for us, they appreciated the greater control exercised by the Board on this spend.

They remained critical however at our struggle to appoint a Section 95 Officer stating that this is essential for the future. We are in process of appointing a recruitment agency to support a more thorough search for the position.

We did discuss the signing off of the accounts for 17/18 and they would support the proposal that the accountable officer from the Council to sign off the accounts on behalf of the IJB for this year as an exception.

Parliament Health and Sport Committee.

Continuing on the theme of scrutiny, five IJB Chief Officers have been requested to attend a meeting of this committee tomorrow to examine our work in preparing our budgets. The questioning will mainly focus on the shifting balance of care from Acute to Partnership, and in particular how the Set Aside arrangements are supporting this or otherwise.

Other questions I anticipate will relate to our overall budget preparations within partnership and on our current position for 18/19 and our expected savings. As you know the Borders IJB does not as yet have a final overall budget agreed at this time, this is however, also true of a number of IJBs.

I will provide an additional verbal report after the event tomorrow.

Adult Social Care

Michael Murphy has been appointed to the Adult Social Care role on an interim basis and we are shortly to advertise for the permanent position. Michael has extensive experience of Adult Social Care both in Scotland and in Wales. He supported East Lothian IJB through their development as a Health and Social Care partnership.

He has already made a start at going through our savings actions and the preparation for determining further commissions to meet the demand of Care.

Regional/National Work

At the last IJB I reported on the regional work on Diabetes 2, this continues and we expect to see some progress soon on the introduction of a support/leadership team to take the work forward under the governance of the steering group chaired by Tracey Logan.

I've been involved in some further national work regarding children's health and mental health in particular, with COSLA's statistical team. This work is attempting to identify trends and contributory demographic factors which lead to poor outcomes for some people, particularly in the area Mental Health.

This is particularly pertinent to local concerns here within the Borders. The COSLA team felt it important that the national direction is suitably informed by a clear understanding of the reality of local need and demand.

Primary Care

The GP Sub Committee considered an early draft of the Primary Care Improvement Plan. A working group has now been brought together with individual GPs to develop this plan to utilise the national direction to meet the needs here in the Border. We are excited by the emphasis on locality and cluster working which supports the locality planning already begun by the partnership.

The new contract for GP's provides some encouraging opportunities for a greater join up of our services both within the community but also within our hospitals.

Further iterations of the plan will be brought to the Strategic Planning Group and the IJB.

Future work

This IJB meeting will consider the drafts of our reviewed strategic plan and of our annual performance report. Together these documents show the necessity of our partnership working and the direction required to meet the on-going pressures of providing effective health and social care within the Borders. Whilst we have seen some success, the quantum of demand needs more capacity to be released through the greater management of demand.

We have only made a start; there remains a great deal to do,

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